

### **Mission statement**

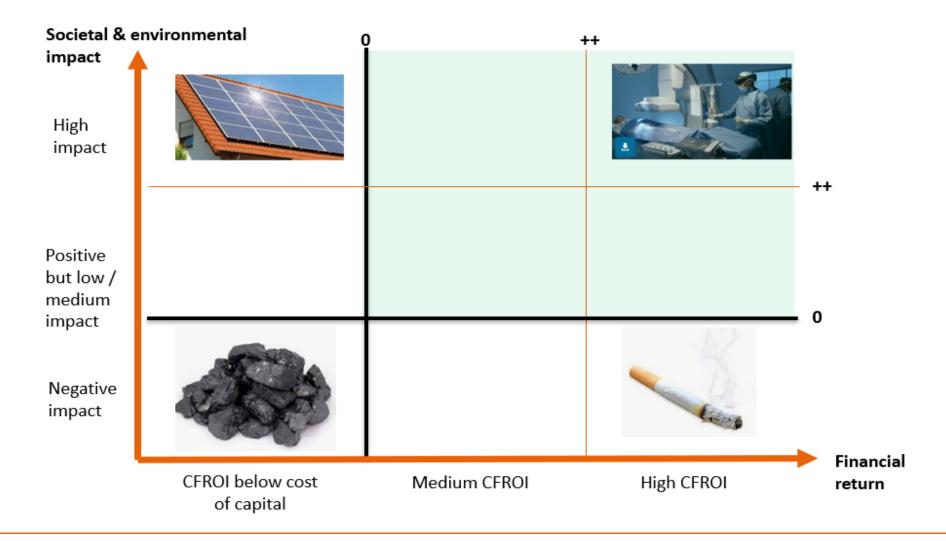
"Make a meaningful contribution to solving the world's biggest challenges and achieve an attractive financial return"



Societal & shareholder value creation can be achieved simultaneously

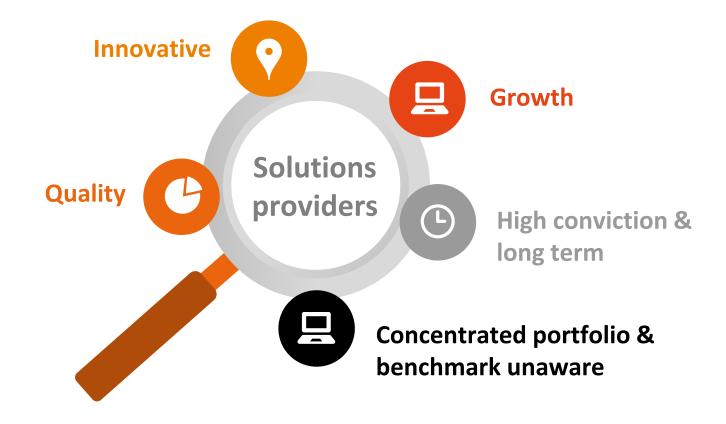


# Reconciliation of positive impact and high returns





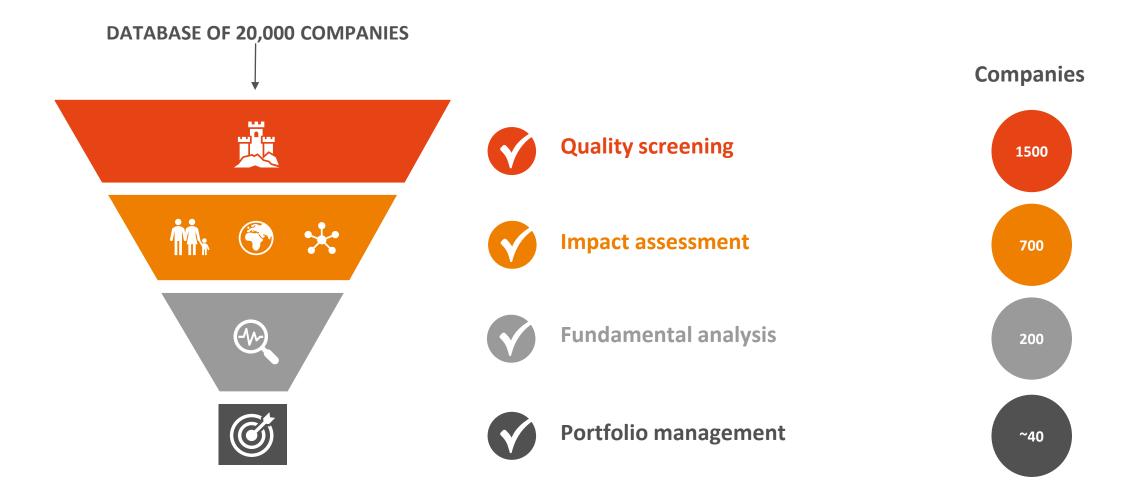
# **Philosophy**



Innovative solutions that are valuable for society and shareholders



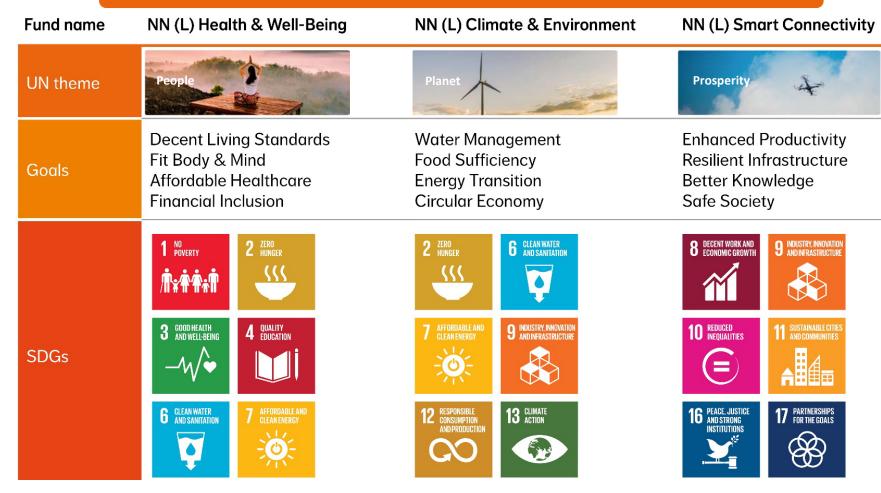
# How we combine financial and societal returns





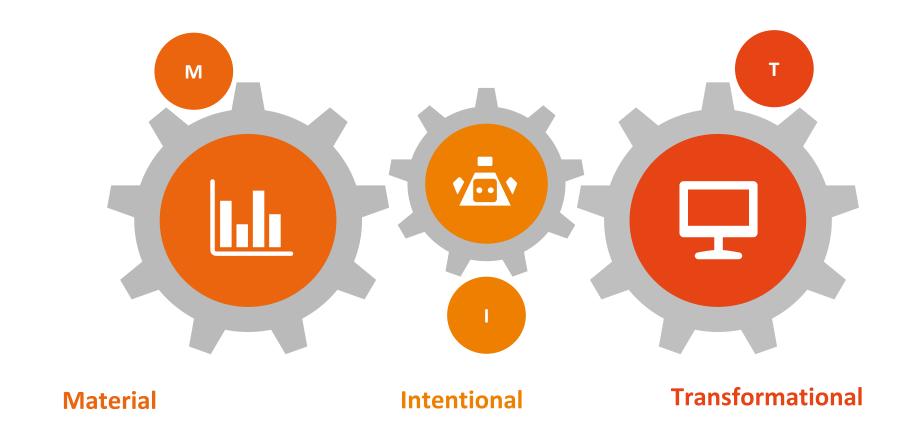
# From SDGs to impact goals to investment funds

#### NN (L) Global Equity Impact Opportunities





# Impact assessment: MIT



MIT assessment to avoid "green"-washing



# Impact assessment: MIT to ensure real impact



#### Market leader for biological solutions for industrial processes

Material Superior performance and energy savings for clients help Novozymes

grow twice as fast as the chemicals industry at twice the profitability

Intentional Business model focused on environmentally friendly solutions and

direct involvement in settings the SDGs

**Transformational** Enzymes have the potential to replace all chemical processes, hence

reduce CO2 emissions











MIT assessment to avoid "green"-washing



# **Experienced team with extensive resources**

#### **Thematic Impact Equity Team**



**Huub van der Riet** Lead Portfolio Manager Experience since 1995



**Ivo Luiten** Sr. Portfolio Manager Experience since 2001

#### **Management Team**



**Jeroen Bos** Head of Spec. Equities Experience since 1999



**Hendrik-Jan Boer** Head of Team Lead PM Sustainable Equity Experience since 1990

#### **Responsible Investment** Team



**Adrie Heinsbroek** Principal Experience since 1998

#### **Dedicated Research Analysts**



**Fabian Smeets** Exp. since 2007



Mark van der Geest Exp. since 1995



**Camiel Mulders** Exp. since 1998



**Oskar Tijs** Exp. since 1996



**Hans Slob** Exp. since 1993



**Aleks Kushev** Exp. since 2014



**Philip Chau** Exp. since 2016

Access to

Smart Materials & EV value chain

Capex cycle & **B2B** Services

Fintech & Financial Inclusion

Energy transition, Waste & water

Digital revolution

Consumer trends

Healthcare

#### **Data Scientists**

**Koen Oussoren** Data Scientist

**Douglas Hatfield** Sr. Data Scientist Experience since 2016 Experience since 2006

#### **Investment Services**

**Guido Veul** 

Client Portfolio Manager Experience since 2000

**Anthony de Silva** Sr. Portfolio Specialist Experience since 1997



Our focus on finding solution providers

01 03 02 Focus on high value add **Problem Solutions** Climate change threatens Technology & Driven by competitive edge living conditions, society & regulation & innovation economy

Negative impact industries under pressure

Oversupply of me-too products

Enzymes, EV supply chain, selective renewables











# Portfolio construction (stock weighting)

#### Focused worldwide equity portfolio with +/- 50 stocks





Portfolio positions are based on convictions regarding Impact and Fundamentals



# Stock weightings explained





BUSINESS		ENZYMES	SMART ELEC. METERS	
IMPACT	Material (score)	87 mt GHG saved (5)	7 mt GHG saved (3)	
	Intentional (score)	Involved setting SDGs (5)	Manage energy better (3)	
	Transformational (score)	Significant solution (5)	Awareness solution (2)	
IMPACT		HIGH	(RELATIVELY) LOW	
-UNDAMENTALS	Market share	Global 48%	Regional range 14%-33%	
	EBITDA margin	36%	14%	
	CFROI	12%	7%	
L.	Valuation/upside potential	V	V	
FUNDAMENTALS		HIGH	MEDIUM	
PORTFOLIO WEIGHT		PORTFOLIO WEIGHT 450 Bps		



# Attractive track record of financial returns

Fund performance (%)	YTD	2019	2018	2017	Since strategy inception (ann.)
NN (L) Global Equity Impact Opportunities	-19.19	31.16	-6.46	17.57	2.43
NN (L) Health & Well-Being	-19.38	-	-	-	_
NN (L) Climate & Environment	-16.05	-	-	-	-
NN (L) Smart Connectivity	-16.08	-	-	-	-
MSCI AC World Index (NR)	-19.56	28.93	-4.85	8.89	0.64
MSCI Emerging Markets Index (NR)	-21.84	20.61	-10.27	20.59	-2.46
MSCI ACWI SMID Cap Index (NR)	-26.66	27.67	-9.46	9.07	-4.18

Source: NN IP, Morningstar Direct. Returns are presented in EUR after all transaction costs, but before management fees. Returns include the reinvestment of income. Strategy inception date of NN (L) Global Equity Impact Opportunities is 1 April 2017. Past performance is no guarantee of future results and the possibility of loss does exist. Data as per end of March 2020

Aim: to generate a higher return than MSCI AC World over the cycle



# Approach ensures positive societal performance

#### Financial performance

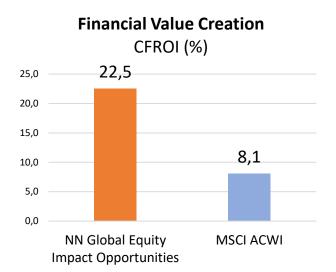
- Fund returns above reference index since inception (as per March 2020)
- Very strong value creation through high CFROI of portfolio constituents

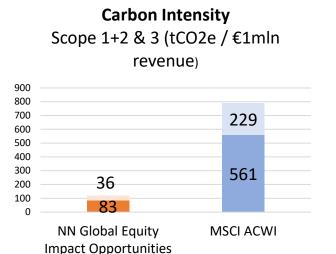
#### Environmental performance

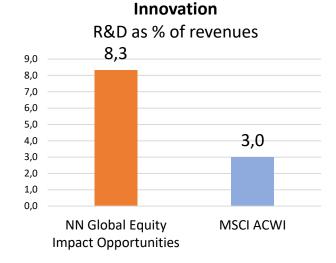
- CO2 emissions >80% below reference index
- Additional environmental savings from low water and waste footprint

#### Social performance

- All holdings contribute positive to the UN SDGs
- High reinvestment of cash flows into R&D stimulates innovation







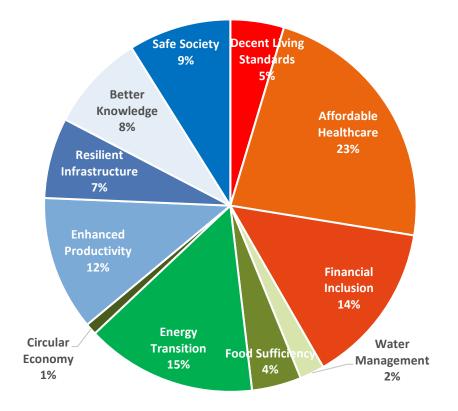
Source: NN IP, ISS Ethix Climate Solutions, EEA and Eurostat; data as per end of March 2020



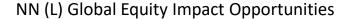
# Diversified exposure to impact goals and SDGs

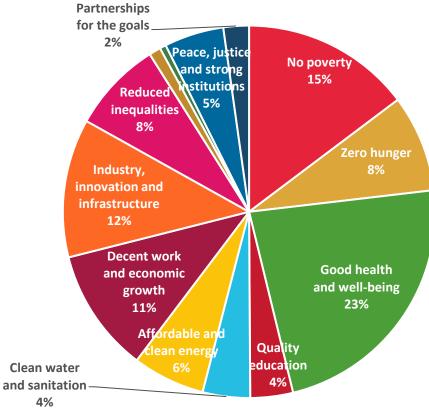
#### Impact Goals Exposure

NN (L) Global Equity Impact Opportunities



#### **SDG Exposure**





Source: NN IP; data as per end of March 2020



# Five steps of impact measurement



With engagement we aim to improve the impact measurement to the next level



#### Stage 1) SDG exposure

**PURPOSE** 

#### Sustainability is at the core of what we do



#### **Better farming**

We help feed the growing population by promoting sustainable agriculture.



#### **Good health**

We improve global health through healthier and more safe products.



#### Less waste

We help customers reduce food waste and improve yield and productivity.







# 82%

of Chr. Hansen's revenue contributes to the UN Global Goals

- reviewed by PWC

CHR\_HANSEN

Improving food & health

#### **Operational foundation**



Workplace responsibility



Climate and environment

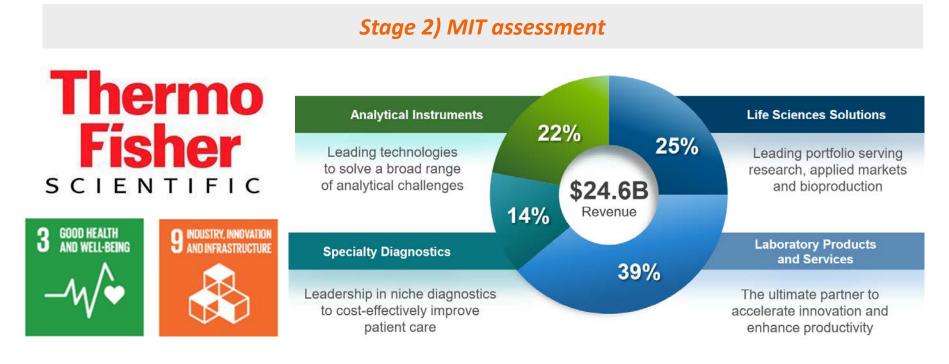


Business and product integrity



Human rights and responsible sourcing





Market leader in Life Science tools with \$1 billion investments in R&D

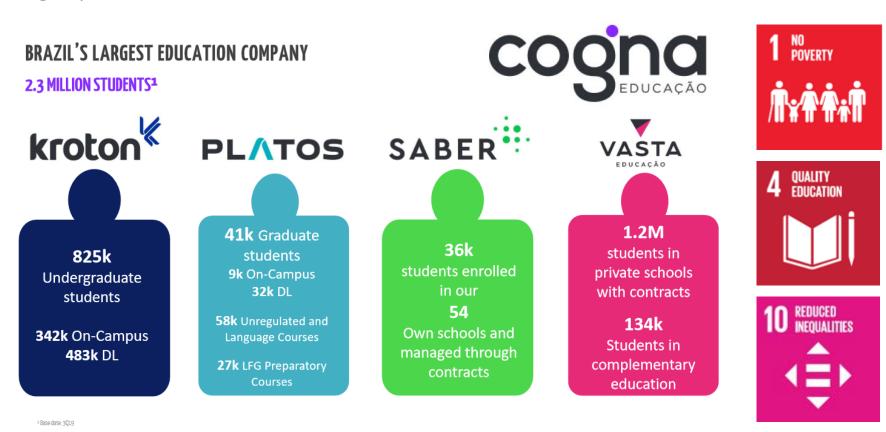
**Intentional** Mission "to make the world healthier, cleaner and safer"

**Transformational** Significant solutions due to superior analytical data & technology



#### Stage 3) Impact quantity

Cogna provides education to 2.3 million students in Brazil





#### Stage 4) Impact quantity & quality



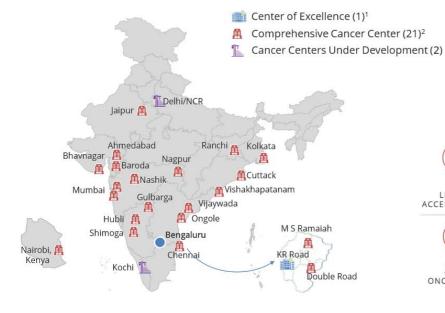




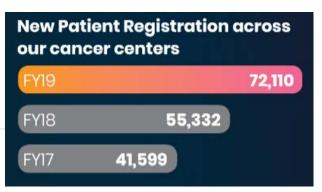
# Indian Hospitals' High Quality SURVIVAL RATES Breast Cancer 36.9% HCG ONCOLOGY 89.2% U.S. AVERAGE SOURCE HCG AND SEER DATABASES 5-YEAR SURVIVAL RATE FOR BREAST CANCER. STAGES 1-3 COMBINED.



#### **India's Leading Provider of Cancer Care**



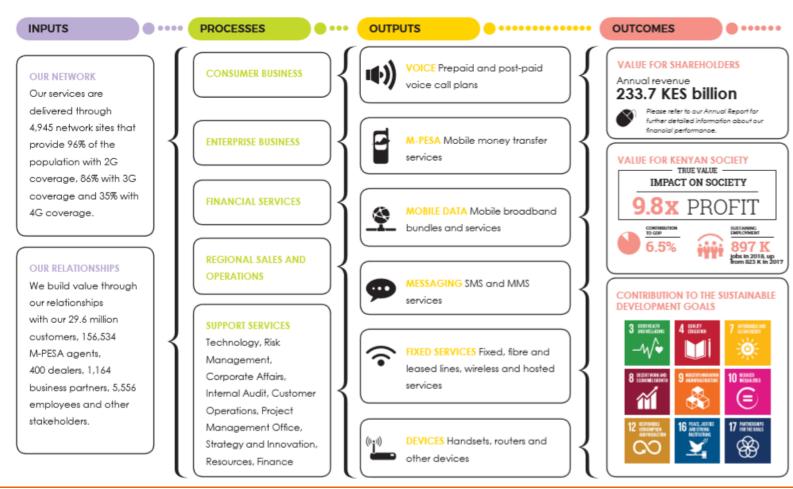






#### Stage 5) True value/price analysis







# NN Health & Well-Being





# **Company examples**

Goal	Goal Companies		1 NO POVERTY
Decent Living Standards		welltower	<u>Ď</u> ŧŤŤŧĎ
	Dabur Celebrate Life!	welltower	2 ZERO HUNGER
Fit Body & Mind	CHR HANSEN  Improving food & health	The Wellness Company	3 GOOD HEALTH AND WELL-BEING
Affordable			4 QUALITY EDUCATION
Healthcare	CLINIGEN		
4	Group plc	ABULARASA HEALTHCARE	6 CLEAN WATER AND SANITATION
Financial Inclusion			Å
	Safaricom		7 AFFORDABLE AND CLEAN ENERGY
	Carariconi	All.	-0-



# NN Climate & Environment







# **Company examples**





# NN Smart Connectivity \*



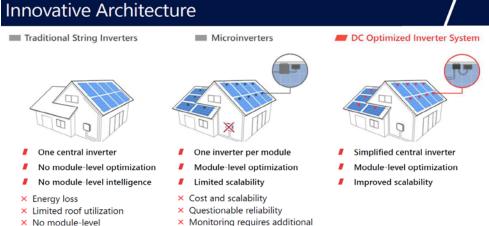


# **Company examples**





# NN (L) Climate & Environment





solaredge

#### Reduced Emissions Footprint from SolarEdge Systems

10.6 GW of SolarEdge shipped systems is equivalent to the following reduction of emission footprint:



**EMISSIONS** 

Reduced by

GHG

monitoring

× Safety hazards



**SULFUR** 

DIOXIDE



hardware





NITROGEN OXIDES Reduced by

**PARTICULATE** MATTER 2.5 Reduced by

9 million 5.300 metric tons

metric tons metric tons

Reduced by

5,459

636 metric tons USE Withdrawal Reduced by 156 billion Gallons







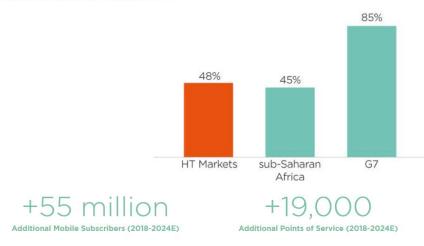
BUSINESS		SOLAR PANEL INVERTERS	
IMPACT	Material	100% energy-saving solar solutions	
	Intentional (Mission)	"Broaden availability of solar energy"	
	Transformational	New technology drives solar efficiency	
IMPACT		HIGH	
FUNDAMENTALS	Business model	Market leader, outsourced production	
	CFROI	18%	
	Growth	Above 20%	
	Valuation	V	
FUNDAMENTALS		HIGH	

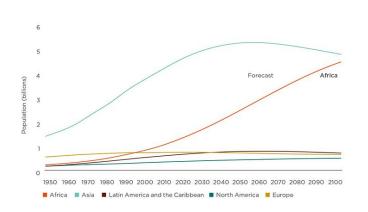
Source: SolarEdge Technologies, NN IP



# **NN (L) Smart Connectivity**

Mobile penetration<sup>(3)</sup> (%) (2019)











BUSINESS		COMMUNICATION TOWERS	
IMPACT	Material	Sole focus on Congo, Ghana, Tanzania	
	Intentional (Mission)	"Lead wireless connectivity in Africa"	
	Transformational	Vital for local communication	
IMPACT		HIGH	
FUNDAMENTALS	Business model	Price setter & operating leverage	
	EBITDA margin	40%	
	Growth	5-10%	
	Valuation	V	
FUNDAMENTALS		HIGH	

Source: Helios Towers, NN IP



# NN (L) Health & Well-being









BUSINESS		COMMUNICATION TOWERS	
IMPACT	Material	All revenues are related to promote a healthy life-style	
	Intentional (Mission)	"Objective is to help people adopt a Wellness lifestyle"	
	Transformational	Solution provider to promote an active healthy life-style	
IMPACT		HIGH	
	Business model	Price setter & operating leverage	
ENTALS	CFROI %	15%	
FUNDAMENTALS	Growth	Mid single digit	
Ū.	Valuation	√	
FUNDAMENTALS		HIGH	





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